



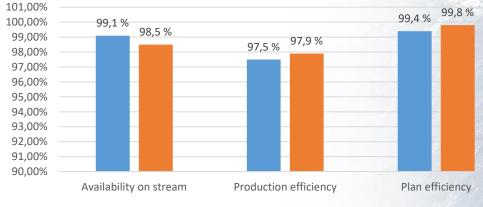
Condition Based Maintenance and Energy Management

Presentation for ESI

Strong Operating Performance

2020 OPEX 2.8 USD/boe

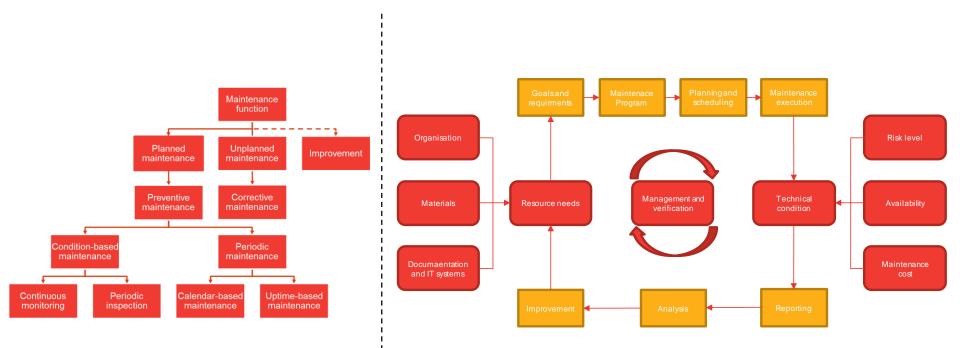
Comparison of availability measures 2018-2019



2018 2019

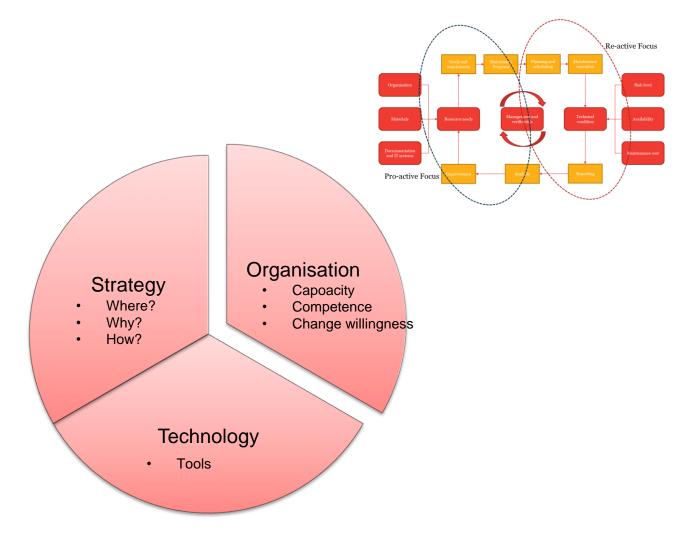
Availability on

The basics



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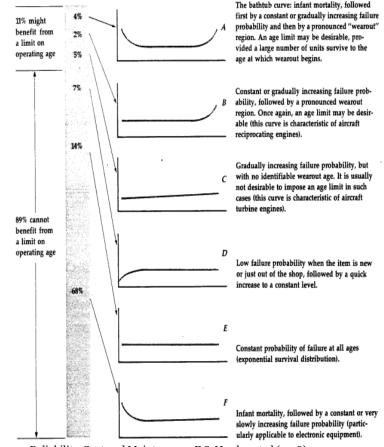
The basics cont.



Why Condition Based Maintenance?

- Only about 15% to 20% of equipment failures are age related
 - The other 80% to 85% being totally time-random events
- Calendar/running hrs based maintenance will typically result in
 - Too frequent maintenance
 - Increased risk of maintenance induced failures
 - Infant mortality issues
 - Safety issues?!
- With only about 15% to 20% of your equipment failures being age related, and the other 80% to 85% being totally time-random events, how can you improve the uptime of your plant and facility?

EXHIBIT 2-13 Age-reliability patterns. In each case the vertical axis represents the conditional probability of tailure and the horizontal axis represents operating age since manufacture, overhaul, or repair. These six curves are derived from reliability analyses conducted over a number of years, during which all the items analyzed were found to be characterized by one or another of the age-reliability relationships shown. The percentages indicate the percentage of items studied that tell into each of the basic patterns (United Airlines)



Reliability-Centered Maintenance, F.S. Nowlan et al (1978)

What do we want to achieve??



Reliability vision: LNAS vision is to establish a reliability management process which results in **zero unplanned** equipment failures.

CBM vision: LNAS vision is to achieve **x% deployment of condition based maintenance** as basis for realizing reliability objectives and cost objectives associated with the maintenance function.



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The objective is to:

- Fully utilize the benefits of condition monitoring in place as well as to evaluate additional applications
- Maximize equipment reliability and availability
- Minimise maintenance interventions and costs

Maintenance Fhilosophy Distribution (Manhours)



Maintenance categories with todays work order setup Maintenance function MWO/MMWO Unplanned Planned Improvement maintenance maintenance CWO Preventive Corrective maintenance maintenance **CBWO** PWO Condition-based Periodic maintenance maintenance Continuous Calendar-based **Uptime-based** Periodic monitoring inspection maintenance maintenance

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Condition Monitoring on Edvard Grieg

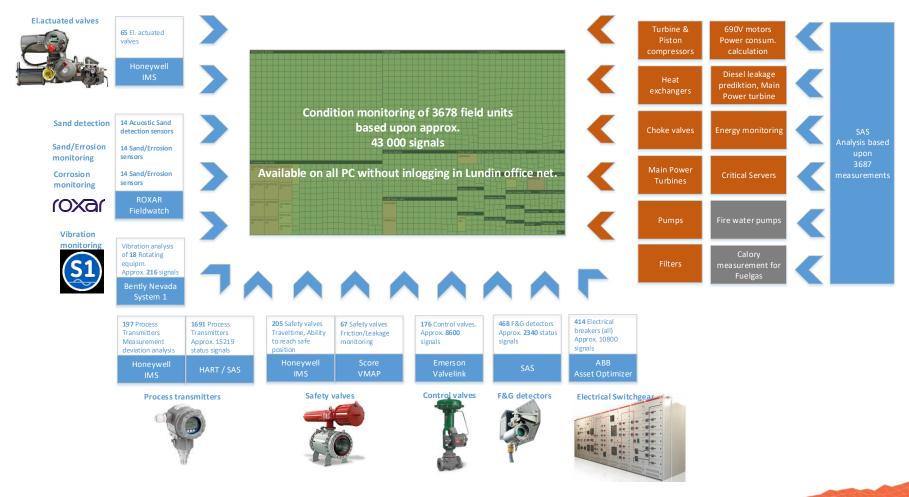
ATATA

- Gas turbines
- Diesel generators
- Pumps
- CompressorsPower convertersHeat exchangers
- Filters
- Valves
- Electric switches

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THE PARTY

Overview CM system



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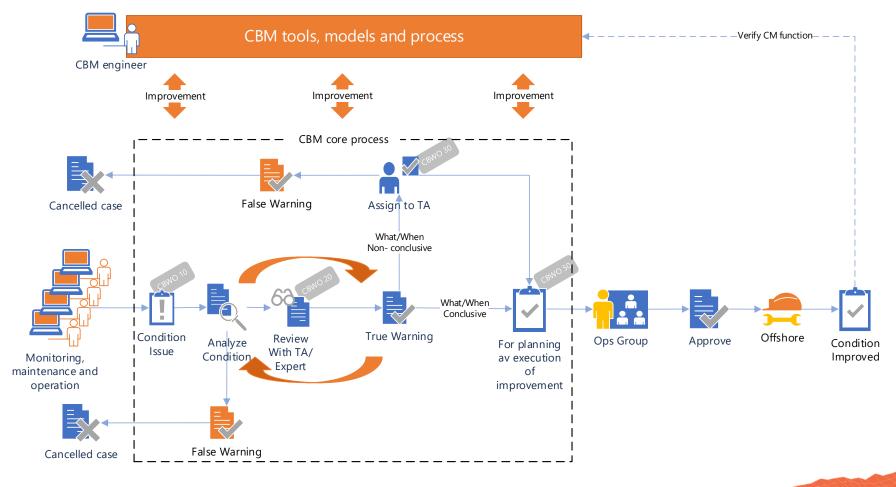
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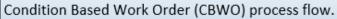
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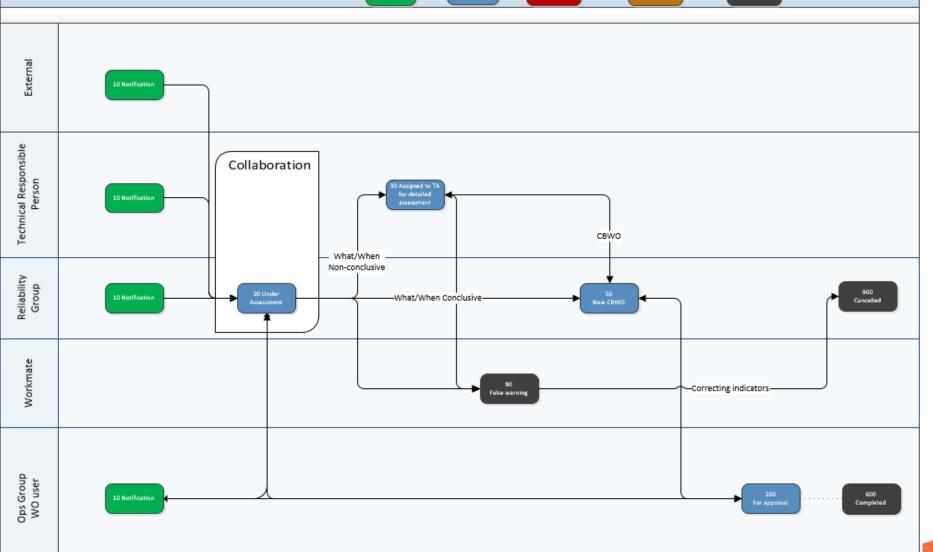
Conceptual CBM process





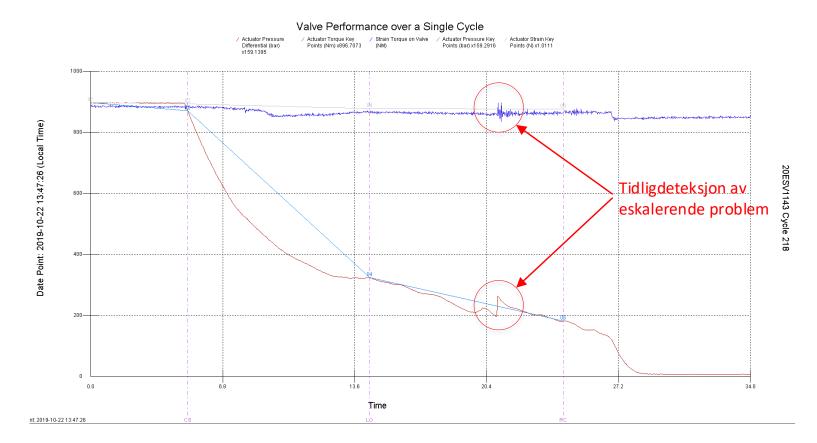
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Under Planlegging Awiksbehandling



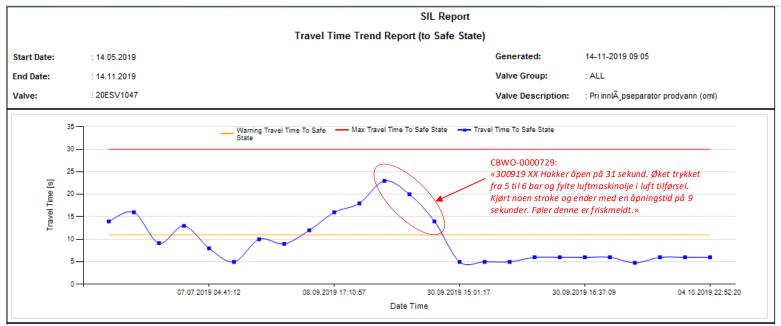
Goal for follow-up of SIL in operations

<u>Restore functionality before failure escalation</u>



Goal for follow-up of SIL in operations

<u>Restore functionality before failure escalation</u>



- <u>Failure fixed =>«as good as new». What was root cause? Failure mode: «Other»...</u>
- We have to become better at learning of failures. Maintenance personnel must be involved while the problem is active, and make sure observations are documented in a format and level of detail which enables analysis and learning.

Automation of workflows – integration of source systems

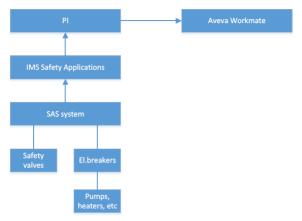
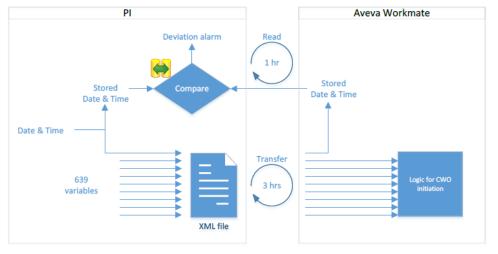


Figure 1 Overall topology

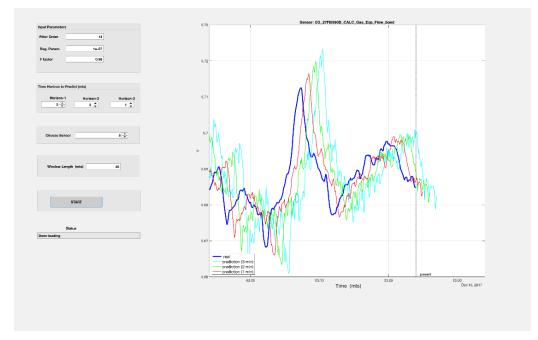


Figur 2 Data transfer sketch

Automation of workflows – integration of source systems

Nummer	Lokasjon EG		Status	20 Under Assessment	
Tittel	BARRIERE SVIKT				
Objekt	Tag 43ESV5021	#			
	HP FLARE KNOCKOUT DRUM GAS OUTLET				
Individ nr. / område			Type og metode	MAI - 30 CWO Korrektiv aksju	on initiert a
Beskrivelse			Prioritet	Within 7 days	
Beskrivei8e	Automatisk generert arbeidsordre fra IMS: Utstyr feilet i å gå til sikker tilstand ved aktivering		Ledende disiplin	I Automation	
			Nedstenging	Z NO SHUTDOWN	
Feilmodus	FTF-DU Farlig funksjonssvikt (Sikkerhetsfunksjon)	#			
Observ. metode	CMON-C Feil detektert ved kontinuerlig tilstandsover	v M			
Nåværende tilstand	5 FUNKS Funksjonssvikt	øð			
Mod. prosjekt		89			
Jobbpakke		#1			
Opprettet	Dato Tid IMS				
Ferdigstillelse	in				

Outlook



Energy management

- A requirement from the Norwegian Environmental Agency through the Emission Permit.
- Lundin has together with Honeywell developed and implemented digital tools as basis for EM
- Online monitoring of energy generation and consumption
- Energy Loss Calculation and Optimization
- Advanced models to calculate the performed work and process energy loss



Use is part of operations working procedures

Energy loss



Design Loss

- Caused by the designed efficiency.
- Can only be reduced by replacing or modifying equipment

Operational Loss

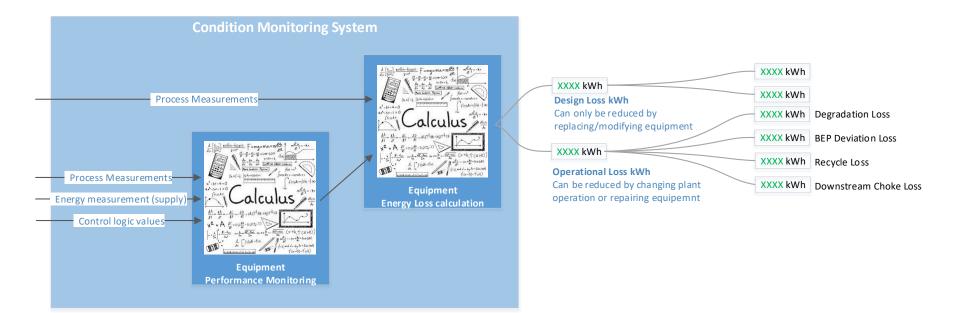
 Can be reduced by repairing equipment or by changing how the equipment is operated

Energy management tools – the Lundin Way

- Development in 5 months
- Digital infrastructure present
- All calculations are performed and displayed in the Condition Monitoring System, Honeywell APM
- All calculation results available in common database for digital applications and data sharing
- Total application development cost approx. \$110,000USD



Calculation of Energy Loss, typical pump



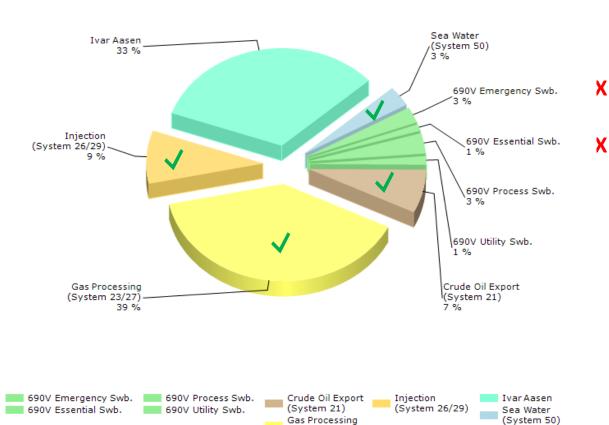
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Energy Monitoring - Scope

Power Consumption per Consumer

Significant consumers (1 included in scope:

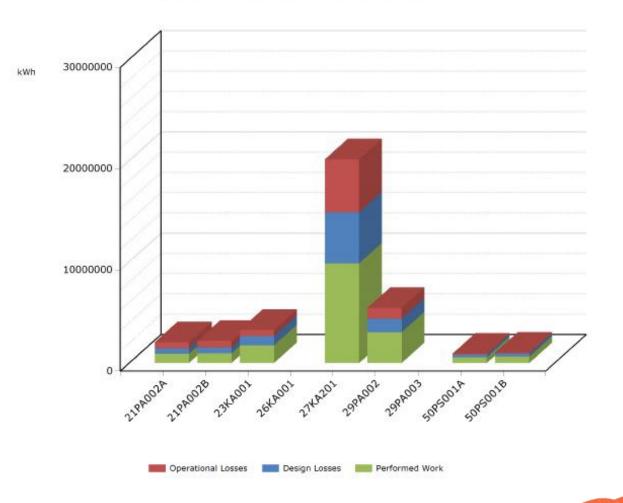
21PA002A/B	Crude Oil Export Pumps
23KA001	Recompressor
26KA001	Gas Injection Compressor
27KA101/201	Gas Export Compressor
29PA002/3	Water Injection Pumps
50PS001A/B	Sea Water lift Pumps
80EG001A/B	Main Generators



(System 23/27)

Energy management: Beginning the analysis

Significant Consumers, Energy Consumption & Loss



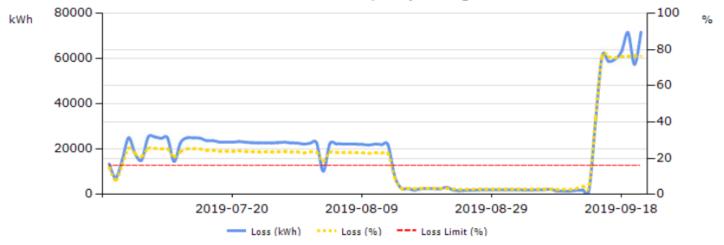
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Energy monitoring application KPI & Trend

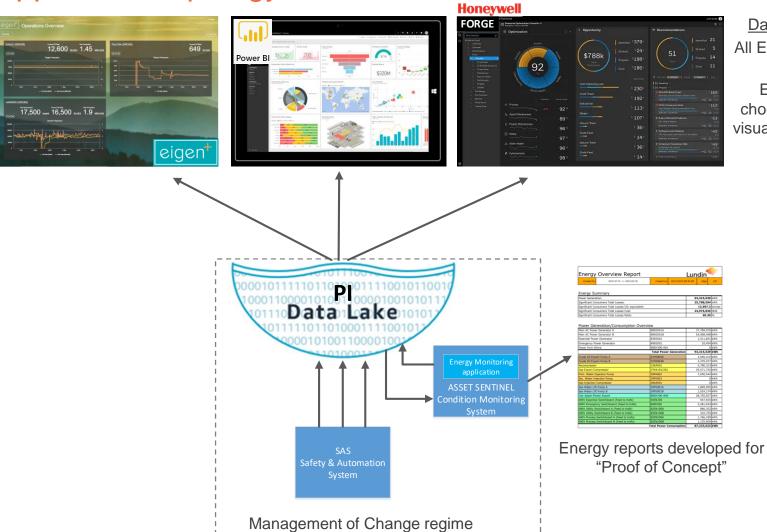
Example Water Injection Pump with downstream Choke:



Control Valve Loss, Daily Average



Application topology



Dashboards / Reports:

All Energy monitoring data is available in PI. Effectively, one can choose freely the tool for visualization, reporting and analysis

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Final remarks

- Data driven
- Informed decisions
- Timely
- Address the root causes and not the symptoms; calls for close integration of competences across the operational department
- Data integrity/integrations and top level applications

- Competence and capacity to exploit technology
- Operational philosophy
- Definition of roles and responsibilities
- Takes time and persistence

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Thank you for your attention!